



LCHP Implementation Funds Flow

Summary and Detail of Partner Distribution - Compiled by LCHP Administrative Team April 2016

Table of Contents

Partner Funds Distribution Summary	3
Funds Flow Methodology	4
Overview	4
Funds Flow Principles:.....	4
Step 1 – DSRIP Year 1 Budget.....	8
Step 2 – Allocation to Projects by State Valuation	9
Step 3 – Implementation Funding Model By Project.....	10
2.a.ii PCMH Funds Flow Model	10
2.b.vii Interact Funds Flow Model	11
2.b.viii Hosp Home Care Funds Flow Model	12
2.c.i Navigation and 2.d.i PAM.....	13
3.a.i Behavioral Health Funds Flow Model	14
3.a.iv Ambulatory Withdrawal	15
3.d.iii Asthma	16
3.g.i Palliative Care Funds Flow Model	17
4.a.iii Mental Health and Substance Abuse	18
4.b.i Tobacco Cessation.....	19
Step 4 – Summarized Original Partner Distribution prior to Safety Net Cap Application	20
Step 4 – Part 2 - Original Partner Distribution – percentage of total allocated to each project	21
Step 5 - Calculation of 5% Safety Net Redistribution.....	22
Step 6 - Modified amount by Project By Partner post Safety Net Application (FINAL DISTRIBUTION).....	23

Partner Funds Distribution Summary

	Total
Implementation Funds to be held in separate cost center and treated as grant	1,368,877
Impl funds to be held by central agency and funding distributed to partners via contracts	1,159,584
Alpine Rehabilitation & Nursing Center	27,993
At Home Care	133,058
Aurelia Osborn Fox Memorial Hospital	212,634
Catskill Area Hospice & Palliative Care	40,375
Charles T. Sitrin Health Care Center, Inc	42,456
Chestnut Park Rehab and Nursing Center	22,380
Cobleskill Regional Hospital	4,582
Community Health Center	13,834
Community Memorial Hospital	90,980
Crouse Community Center	30,688
First Community Care of Bassett	13,273
Hospice of Chenango County, Inc.	10,133
Katherine Luther Residential & Rehab	39,396
L. Woerner, Inc. (dba HCR Home Care)	123,479
LEAF	6,996
Little Falls Hospital	68,164
Mary Imogene Bassett Hospital	1,496,110
Masonic Care Community	161,430
Norwich Rehabilitation and Nursing Center	25,868
O'Connor Hospital	2,262
Otsego County Chapter NYSARC Inc.	26,967
Otsego Manor dba FOCUS Otsego	48,831
Pathfinder Village	24,274
Slocum Dickson Medical Group	35,358
Springbrook	24,274
St. Johnsville Rehab & Nursing Center, Inc	46,421
Town of Cherry Valley	3,731
Tri Town Regional Hospital	2,249
Valley Health Services, Inc.	61,514

Funds Flow Methodology

Overview

The Leatherstocking Collaborative Health Partners (LCHP) PPS Finance Committee, in conjunction with key stakeholders from the LCHP Project teams, have worked together to develop a model to distribute DSRIP funding to PPS Partners in an equitable and transparent way. Implementation funding represents over 95% of the first payment from New York State to the LCHP PPS, and is intended to assist partners in obtaining the resources required to implement projects, achieve DSRIP milestones, and support the Project Management Office (PMO) and LCHP administrative office. It is important to note that future payments to partners will be based on partner's demonstrated achievement of project requirements and milestones. Specifics of that funds flow model are not yet available.

Funds Flow Principles:

1. Funds received from the state will first be allocated to initial project valuation by the state (*Figure 1*).
2. Upon breakdown by project, funds will be then allocated into the following categories according to percentages determined by LCHP Finance committee. Percentages allocated into each category change based on DSRIP year. (*See Table 1 for percentages by year. DY1 Payment 1 is specific to implementation funding*)
 - a. Administration/PMO Office
 - b. Implementation Planning
 - c. Provider bonus payments for meeting/exceeding metrics
 - d. Contingency
 - e. Sustain Fragile Providers
 - f. ED/Inpatient Loss of revenue resulting from transformation*
 - g. Cost of services (that will lead to transformation & VBS) not covered
 - h. Innovation
 - i. Project specific contract costs
3. For distribution of implementation funding, an algorithm has been developed that identifies contributions to project success based on participating provider type (*See Table 2 for provider type contribution estimate*). Within provider types, providers will receive funding according to metrics estimating relative contribution to project (*Table 3 - note that at present these metrics essentially are a proxy for organization size and therefore ability to affect outcomes*).
4. The Director, DSRIP Finance Operations will oversee and track the disbursement of funds to partners.
5. Implementation funding will only be awarded to those partners who are currently active members of existing projects, who have signed partner agreements with the LCHP.
6. After metrics are applied to the model, partners are categorized as "safety net" versus "non-safety net". In accordance with required funds flow principles, funds flowing to non-safety net providers are capped at 5%. Remaining funds are distributed on a percentage basis to safety net providers.
7. Projects 2ci and 2di (Navigation and PAM) will be allocating funds based on a contracted model. 100% of funds will flow initially to the Bassett Medical Center. Funds will be administered by the Bassett Medical Center, which will then create contracts with specific community based organizations to perform Navigation and PAM services.

8. Projects 3aiv (Ambulatory Detox), 4aiii (Mental Health/Substance Abuse), and 4bi (Tobacco Cessation), will be held in PPS administrative cost centers. Requests for funding for these projects will come from chairs for approval by LCHP Finance Committee. Requests exceeding \$10,000 will require approval from the Executive Governance Body of the PPS. These projects may require contracted services with community based organizations in order to meet their project goals.
9. In order to receive funding, partners are required to attest their intention in good faith to do the following:
 - a. Complete any milestones and tasks for which their organization has accountability, and report them to the committee for review and submission to the NYSDOH by the LCHP DSRIP administrative office
 - b. Report all Medicaid clients and/or other eligible client types (e.g., uninsured for project 11) who partners have “actively engaged” in project goals as per the New York State’s definition of Actively Engaged per project.
 - c. Represent their respective organizations on the project teams with which they are participating by attending committee and project meetings.
 - d. Complete requests for data submissions to LCHP administration by the required due date(s). This information includes, but is not limited to, surveys on information technology infrastructure, workforce, compliance, etc.
 - e. Work with appropriate staff at their organizations to implement project goals in such a way as to result in the achievement of Domain 2 and Domain 3 clinical outcomes measurement goals.
 - f. Respond to requests for financial data in order to determine financially fragile providers by the required due date(s).
10. In order to ensure compliance, LCHP administration may request detailed data (subject to BAA agreements) that supports partner’s attestation of meeting metrics.

Figure 1

Project Valuation per New York State Initial valuation

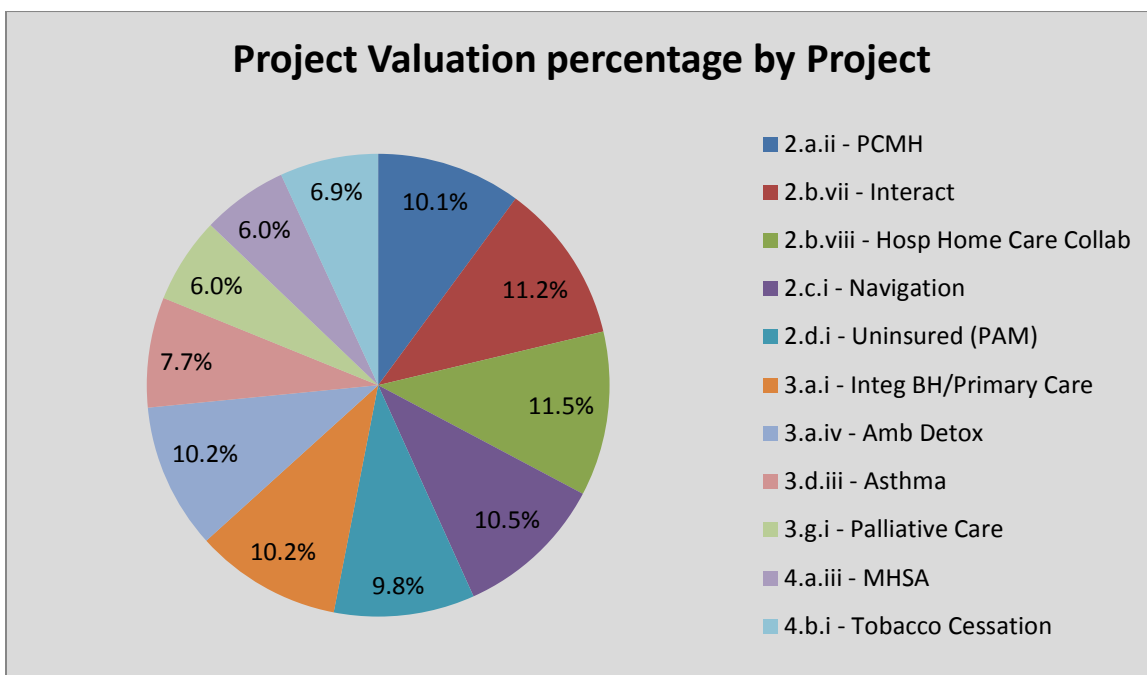


Table 1

Funds Flow allocation by category and Demonstration Year (Column 1 is specific to implementation funding)

	DY1 Pmt 1	DY 1 Pmt 2	DY1 Pmt 3	DY1 Total	DY2	DY3	DY4	DY5	Total
Project Implementation & Administration	100.0%	29.0%	29.0%	72.0%	20.0%	16.8%	15.2%	18.4%	25.6%
Implementation planning	84.0%	19.0%	19.0%	58.0%	2.4%	2.4%	2.4%	1.6%	10.9%
Projection Spec Contracts	6.0%	0.0%	0.0%	3.0%	0.0%	0.0%	0.0%	0.0%	0.4%
Administration/PMO office	10.0%	10.0%	10.0%	10.0%	17.6%	14.4%	12.8%	16.8%	14.3%
Revenue Loss	0.0%	0.0%	0.0%	0.0%	8.0%	12.0%	16.0%	6.4%	10.0%
PPS Provider Bonus Pmts	0.0%	49.0%	49.0%	19.0%	28.0%	29.6%	34.4%	41.6%	29.9%
Contingency	0.0%	2.0%	2.0%	1.0%	4.0%	4.0%	4.0%	4.0%	3.4%
Cost of svcs not covered	0.0%	0.0%	0.0%	0.0%	8.0%	8.0%	5.6%	6.4%	6.1%
Sustain Fragile Providers	0.0%	0.0%	0.0%	0.0%	8.0%	5.6%	2.4%	1.6%	4.2%
Innovation	0.0%	0.0%	0.0%	0.0%	4.0%	4.0%	2.4%	1.6%	2.7%
Wastage Factor	0.0%	20.0%	20.0%	8.0%	20.0%	20.0%	20.0%	20.0%	18.1%

Table 2

Estimation of provider type contribution to success of project, by project

	PCP	Non-PCP	CBO	Hospitals	Skilled Nursing Facilities	Home Care	Hospice	Home Health Agency	Held in PPS central
2aii PCMH	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2bvii Interact	0.0%	0.0%	0.0%	10.0%	90.0%	0.0%	0.0%	0.0%	0.0%
2bviii Hosp Home Care	40.0%	0.0%	5.0%	10.0%		40.0%	5.0%	0.0%	0.0%
2ci Navigation	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%
2di PAM	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%
3ai Behavioral Health	90.0%	0.0%	10.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
3aiv Ambulatory Detox	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
3diii Asthma	80.0%	10.0%	0.0%	1.0%	0.0%	9.0%	0.0%	0.0%	0.0%
3gi Palliative Care	35.0%	25.0%	10.0%	0.0%	0.0%	15.0%	15.0%	0.0%	0.0%
4aiii MHSA	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0	100.0%
4bi Tobacco Cessation	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%

Table 3

Metrics estimating relative size of institution, and therefore relative likelihood of contribution to success in meeting goals

PCP	# of PCP's
Non PCP	# of Non-PCP's specific to project
CBOs	# of unique lives served in PPS
Substance Abuse	# of Medicaid and Uninsured Visits
Behavioral Health	# of Medicaid and Uninsured Visits
Hospitals	-Inpatient-Average daily Medicaid & uninsured census - ED- # of Medicaid and uninsured visits (60% based on IP census and 40% based on ED visits)
SNFs	# of Primary Medicaid Days
Health Home/Care Management	# of unique lives served in PPS
Home Care	Average daily census in the PPS counties
Pharmacy	Number of Medicaid prescriptions filled
Hospice	Average daily census in the PPS counties

Step 1 – DSRIP Year 1 Budget

- Total amount received in Waiver - \$6,404,631
- Amount available for distribution to partners through Funds Flow process - \$5,368,166

	DSRIP YEAR 1			
	<i>Pmt 1</i> <i>June 2015</i>	<i>Pmt 2</i> <i>January 2016</i>	<i>Pmt 3</i> <i>July 2016</i>	DY1 Total
Total Award: \$67,388,793				
Waiver Revenue	6,404,631	2,134,248	2,134,248	10,671,239
Cost of Project Implementation & Administration	6,404,631	618,475	618,475	7,639,693
<i>Implementation planning</i>	5,368,166	395,582	395,582	6,525,226
<i>Projection Implementation Contracts</i>	367,784			
<i>Administration/PMO office</i>	668,681	222,894	222,894	1,114,468
Revenue Loss (ED/Inpatient loss of revenue resulting from transformation)	0	0	0	0
Internal PPS Provider Bonus Payments	0	1,038,923	1,038,923	2,077,846
Contingency (Unexpected/unanticipated occurrences within PPS)	0	50,000	50,000	100,000
Cost of services not covered (Services that will lead to transformation & VBS)	0	0	0	0
Sustain Fragile Providers (Support financially fragile providers in PPS who are essential to successful transformation)	0	0	0	0
Innovation (Innovative ideas leading to greater PPS success)	0	0	0	0
Wastage Factor (Assume 80% success in meeting metrics)	0	426,850	426,850	853,699

Step 2 – Allocation to Projects by State Valuation

Total Waiver amount - DY1, Payment 1 (A)
 Total Administrative Budget (B)

\$6,404,631
\$668,681

	State Valuation %	Project Value (A)*(C)	Administration (B)*(D)	Project Specific Contracts	Contract Detail	Amount remaining for Partner Distribution (D)-(E)-(F)
	(C)	(D)	(E)	(F)	(G)	
2.a.ii - PCMH	10.11%	647,430	67,596	285,300	<i>PCMH Consulting Svc</i>	294,535
2.b.vii - Interact	11.16%	714,573	74,606	35,596	<i>INTERACT Champion Training</i>	604,372
2.b.viii - Hosp Home Care	11.50%	736,357	76,880			659,477
2.c.i – Navigation	10.47%	670,690	70,024			600,666
2.d.i - Uninsured (PAM)	9.85%	630,539	65,832	46,892	<i>PAM Software - 4 yr contract</i>	517,815
3.a.i - BH/Primary Care	10.20%	653,588	68,238			585,350
3.a.iv - Amb Detox	10.15%	650,302	67,895			582,407
3.d.iii - Asthma	7.70%	493,449	51,519			441,930
3.g.i - Palliative Care	5.99%	383,730	40,064			343,666
4.a.iii - MHSA	5.98%	383,245	40,013			343,232
4.b.i - Tobacco Cessation	6.88%	440,732	46,015			394,717

Step 3 – Implementation Funding Model By Project

2.a.ii PCMH Funds Flow Model

Total dollars available for Implementation Funding **\$294,535**

Funds Flow Breakdown by Provider Type:			
PCP	PCP - # of PCPs	100%	\$294,535
		Metric Value	% of all providers in group
			Dollar value
PCP			\$294,535
<i>Aurelia Osborn Fox Memorial Hospital</i>		16.32	7%
<i>Community Memorial Hospital</i>		9.5	4%
<i>Little Falls Hospital</i>		4	2%
<i>Mary Imogene Bassett Hospital</i>		145.2	66%
<i>Slocum Dickson Medical Group</i>		44	20%
			\$21,947
			\$12,775
			\$5,379
			\$195,263
			\$59,171

2.b.vii Interact Funds Flow Model

Total dollars available for
Implementation Funding

\$604,375

Hospitals

Hospital - Combination: 40% ED -

of visits, 60% avg daily census 10% \$60,438

SNF 90% \$543,938

SNF - # of Primary Medicaid Days

	Metric Value	% of total	Dollar value
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Hospitals

\$60,438

ED Visits (40%)

\$24,175

Little Falls Hospital 3600 65% \$15,647

Mary Imogene Bassett Hospital 1962 35% \$8,528

IP Census (60%)

\$36,263

Little Falls Hospital 3.45 12% \$4,234

Mary Imogene Bassett Hospital 26.1 88% \$32,029

Note: The Interact Team, as a group, chose to utilize the data collected by the budget request process and put a cap on the total amount distributed to a partner at their budget request. This was the only team who modified the approach in this manner. Redistribution process is outlined in the table below.

SNF

\$543,938

# of Primary Medicaid Days	Metric value	% of total	Orig \$\$	Amt to be		Metric (non-capped)	Metric % of non-capped	Amt to	
				Requested in budget	rcvd prior to redistr of capped funds			\$48,876	Final Distr
<i>Alpine Rehab & Nursing Center</i>	9776	4%	\$24,052	\$44,625	\$24,052	9776	6%	\$2,949	\$27,000
<i>AO Fox Memorial Hospital</i>	19889	9%	\$48,932	\$79,510	\$48,932	19889	13%	\$5,999	\$54,931
<i>Sitrin Health Care Center,</i>	14827	7%	\$36,479	\$ 82,000	\$36,479	14827	10%	\$4,472	\$40,951
<i>Chestnut Park Rehab</i>	7816	4%	\$19,230	\$52,470	\$19,230	7816	5%	\$2,357	\$21,587
<i>Crouse Community Center</i>	14611	7%	\$35,947	\$29,600	\$29,600	0	0%	\$0	\$29,600
<i>Katherine Luther Rehab</i>	29333	13%	\$72,167	\$38,000	\$38,000	0	0%	\$0	\$38,000
<i>Masonic Care Community</i>	56377	25%	\$138,703	\$156,227	\$138,703	56377	36%	\$17,005	\$155,708
<i>Norwich Rehab & Nursing Center</i>	9034	4%	\$22,226	\$44,625	\$22,226	9034	6%	\$2,725	\$24,951
<i>Otsego Manor dba FOCUS Otsego</i>	21730	10%	\$53,462	\$47,100	\$47,100	0	0%	\$0	\$47,100
<i>St. Johnsville Rehab & Nursing</i>	16212	7%	\$39,886	\$66,803	\$39,886	16212	10%	\$4,890	\$44,776
<i>Valley Health Services, Inc.</i>	21483	10%	\$52,854	\$107,052	\$52,854	21483	14%	\$6,480	\$59,334

2.b.viii Hospital Home Care Funds Flow Model

Total dollars available for Implementation Funding **\$ 659,477**

Funds Flow Breakdown by Provider Type:

Provider Type	Metric	%	Dollar value
PCP	PCP - # of PCPs	40%	\$263,791
CBO	CBO - # of unique lives served in PPS	5%	\$32,974
Hospitals	Hospital - Combination: 40% ED - # of visits, 60% avg daily census	10%	\$65,948
Home Care	Home Care - Avg daily census in the PPS counties	40%	\$263,791
Hospice	Hospice - Avg daily census in PPS counties	5%	\$32,974

	Metric Value	% of all providers in group	Dollar value
PCP			\$263,791
<i>Aurelia Osborn Fox Memorial Hospital</i>	16.32	9%	\$24,598
<i>Community Memorial Hospital</i>	9.5	5%	\$14,318
<i>Little Falls Hospital</i>	4	2%	\$6,029
<i>Mary Imogene Bassett Hospital</i>	145.2	83%	\$218,846
CBO			\$32,974
<i>First Community Care of Bassett</i>	1100	67%	\$22,211
<i>Otsego County Chapter NYSARC Inc.</i>	533	33%	\$10,762
Hospitals			\$65,948
ED Visits (40%)			\$26,379
<i>Aurelia Osborn Fox Memorial Hospital</i>	2403	20%	\$5,201
<i>Community Memorial Hospital</i>	1578	13%	\$3,416
<i>Little Falls Hospital</i>	3600	30%	\$7,792
<i>Mary Imogene Bassett Hospital</i>	1962	16%	\$4,247
<i>O'Connor Hospital</i>	905	7%	\$1,959
<i>Tri Town Regional Hospital</i>	1739	14%	\$3,764
IP Census (60%)			\$39,569
<i>Aurelia Osborn Fox Memorial Hospital</i>	4.76	13%	\$5,305
<i>Community Memorial Hospital</i>	0.994	3%	\$1,108
<i>Little Falls Hospital</i>	3.45	10%	\$3,845
<i>Mary Imogene Bassett Hospital</i>	26.1	74%	\$29,088
<i>O'Connor Hospital</i>	0.2	1%	\$223
<i>Tri Town Regional Hospital</i>	0	0%	\$0
Home Care			\$263,791
<i>At Home Care</i>	344	62%	\$164,591
<i>Community Health Center</i>	23.33	4%	\$11,163
<i>L. Woerner, Inc. (dba HCR Home Care)</i>	184	33%	\$88,037
Hospice			\$32,974
<i>Catskill Area Hospice & Palliative Care</i>	17	49%	\$16,016
<i>Hospice of Chenango County, Inc.</i>	18	51%	\$16,958

2.c.i Navigation and 2.d.i PAM

It was determined that PAM and Navigation Implementation funds would be administered via contract funding to partners based on total navigation and PAM services provided. Partners in this project at the time of Implementation Funding included:

- Bassett Medical Center Health Home
- Catholic Charities
- Rehabilitation Support Services, Inc.
- Schoharie County Office of Community Services
- Southern Tier AIDS Program

3.a.i Behavioral Health Funds Flow Model

Total dollars available for Implementation Funding **\$ 585,350**

Funds Flow Breakdown by Provider Type:

PCP	PCP - # of PCPs	90%	\$526,815
CBO	CBO - # of unique lives served in PPS	10%	\$58,535

	Metric Value	% of all providers in group	Dollar value
PCP			\$526,815
<i>Aurelia Osborn Fox Memorial Hospital</i>	16.32	9%	\$48,624
<i>Community Memorial</i>	9.5	5%	\$28,304
<i>Little Falls Hospital</i>	4	2%	\$11,918
<i>Mary Imogene Bassett Hospital</i>	147	83%	\$437,969
CBO			\$58,535
<i>Pathfinder Village</i>	NA	40%	\$23,414
<i>Springbrook</i>	NA	40%	\$23,414
<i>Leatherstocking Education on Alcoholism/Addictions Foundation, Inc.</i>	NA	20%	\$11,707

3.a.iv Ambulatory Withdrawal

At the time of implementation funding distribution, a detailed plan for Project 3 a.iv had not yet been developed. There were concerns that if this project were included in the overall funds flow model, the funds might not be available for project work once the project was developed more robustly. Implementation Funds (\$582,407) were deposited in a restricted cost center and may be requested through a Funds Request form to the Finance Committee.

*Future (Metrics Based) Funds Flow model WILL utilize model followed by other projects – it is only Implementation Funding that was reserved.

Partners in this project at the time of implementation funding include:

- AO Fox Hospital
- Mary Imogene Bassett Hospital
- Buffalo Beacon Corp
- Catholic Charities
- LEAF
- Otsego County Community Service

3.d.iii Asthma

Total dollars available for Implementation Funding

\$ 441,930

Funds Flow Breakdown by Provider Type:

PCP	PCP - # of PCPs	80.0%	\$353,544
Non-PCP Specific to Project	Non PCP specific to project (2 palliative care providers)	10.0%	\$44,193
Hospitals	Hospital - Combination: 40% ED - # of visits, 60% avg daily census	1.0%	\$4,419
Home Care	Home Care - Avg daily census in the PPS counties	9.0%	\$39,774

	Metric Value	% of all providers in group	Dollar value
PCP			\$353,544
<i>Aurelia Osborn Fox Memorial Hospital</i>	16.32	9%	\$32,631
<i>Community Memorial</i>	9.5	5%	\$18,995
<i>Little Falls Hospital</i>	4	2%	\$7,998
<i>Mary Imogene Bassett Hospital</i>	145.2	82%	\$290,321
<i>Town of Cherry Valley</i>	1.8	1%	\$3,599
Non PCP			\$44,193
<i>Aurelia Osborn Fox Memorial Hospital</i>	0	0%	\$0
<i>Community Memorial</i>	1	20%	\$8,839
<i>Little Falls Hospital</i>	0	0%	\$0
<i>Mary Imogene Bassett Hospital</i>	4	80%	\$35,354
Hospitals			\$4,419
ED Visits (40%)			\$1,768
<i>Cobleskill Regional Hospital</i>	1911	100%	\$1,768
IP Census (60%)			\$2,652
<i>Cobleskill Regional Hospital</i>	0.414	100%	\$2,652
Home Care			\$39,774
<i>At Home Care</i>	344	65%	\$25,913
<i>L. Woerner, Inc. (dba HCR Home Care)</i>	184	35%	\$13,861

3.g.i Palliative Care Funds Flow Model

Total dollars available for Implementation Funding

\$ 343,666

Funds Flow Breakdown by Provider Type:			
PCP	PCP - # of PCPs	35%	\$120,283
Non-PCP Specific to Project	Non PCP specific to project (2 palliative care providers)	25%	\$85,917
CBO	CBO - # of unique lives served in PPS	10%	\$34,367
Home Care	Home Care - Avg daily census in the PPS counties	15%	\$51,550
Hospice	Hospice - Avg daily census in PPS counties	15%	\$51,550

	Metric Value	% of all providers in group	Dollar value
PCP			\$120,283
<i>Aurelia Osborn Fox Memorial Hospital</i>	16.32	10%	\$11,860
<i>Little Falls Hospital</i>	4	2%	\$2,907
<i>Mary Imogene Bassett Hospital</i>	145.2	88%	\$105,517
Non PCP			\$85,917
<i>Mary Imogene Bassett Hospital</i>	2	100%	\$85,917
CBO			\$34,367
<i>Otsego County Chapter NYSARC Inc.</i>	533	100%	\$34,367
Home Care			\$51,550
<i>At Home Care</i>	344	62%	\$32,164
<i>Community Health Center</i>	23.33	4%	\$2,181
<i>L. Woerner, Inc. (dba HCR Home Care)</i>	184	33%	\$17,204
Hospice			\$51,550
<i>Catskill Area Hospice & Palliative Care</i>	20	100%	\$51,550
SNF			NONE
<i>Otsego Manor dba FOCUS Otsego</i>	21730		\$0

4.a.iii Mental Health and Substance Abuse

The Finance Committee determined that both implementation and future (metrics based) funds flow to this population health program would be administered in a grant-like fashion. The entirety of the implementation funding (\$343,232) has been deposited in a restricted cost center, to be requested utilizing a funds flow request.

Partners in this project include:

- AO Fox Hospital
- Buffalo Beacon Corp
- Catholic Charities
- Community Memorial Hospital
- Friends of Recovery of Delaware & Otsego County
- LEAF
- Little Falls Hospital
- Mary Imogene Bassett Hospital
- Mental Health Association in Ulster County
- Otsego County Community Services
- Otsego County Department of Health
- Schoharie County Council on Alcoholism
- Schoharie County Office of Community Services
- Upstate Cerebral Palsy

4.b.i Tobacco Cessation

The Finance Committee determined that both implementation and future (metrics based) funds flow to this population health program would be administered in a grant-like fashion. The entirety of the implementation funding (\$394,717) has been deposited in a restricted cost center, to be requested utilizing a funds flow request.

Partners in this project include:

- Cobleskill Regional Hospital
- Friends of Recovery of Delaware & Otsego County
- Little Falls Hospital
- Mary Imogene Bassett Hospital
- Mental Health Association in Ulster County
- Otsego County Community Services
- Otsego County Department of Health
- Planned Parenthood Mohawk Hudson
- Research Foundation for SUNY Cobleskill
- Schoharie County Council on Alcoholism
- Schoharie County Office of Community Services
- Seton Health (St. Peter's Health Partners)
- St. Joseph's

Step 4 – Summarized Original Partner Distribution prior to Safety Net Cap Application

Partner	2aii PCMH	2bvii Interact	2bviii HHC	2ci Nav	2di PAM	3ai BH	3aiv AmbWD	3diii Asthma	3gi Pall Care	4aiii MHSA	4bi Tobacco	Total Funding
Total by Project	294,535	604,372	659,477	600,666	517,815	585,350	582,407	441,930	343,666	343,232	394,717	5,368,166
Implementation Funds to be held in separate cost center and treated as grant							582,407			343,232	394,717	1,320,355
Imp funds to be held by central agency - funding distributed to partners via contracts				600,666	517,815							1,118,481
Alpine Rehabilitation & Nursing Center		27,000										27,000
At Home Care			164,591					25,913	32,164			222,669
Aurelia Osborn Fox Memorial Hospital	21,947	54,931	35,104			48,624		32,631	11,860			205,097
Catskill Area Hospice & Palliative Care			16,016						51,550			67,566
Charles T. Sitrin Health Care Center, Inc		40,951										40,951
Chestnut Park Rehab and Nursing Center		21,587										21,587
Cobleskill Regional Hospital								4,419				4,419
Community Health Center			11,163						2,181			13,344
Community Memorial Hospital	12,775		18,842			28,304		27,833				87,755
Crouse Community Center		29,600										29,600
First Community Care of Bassett			22,211									22,211
Hospice of Chenango County, Inc.			16,958									16,958
Katherine Luther Residential & Rehab		38,000										38,000
L. Woerner, Inc. (dba HCR Home Care)			88,037					13,861	17,204			119,102
LEAF						11,707						11,707
Little Falls Hospital	5,379	19,881	17,666			11,918		7,998	2,907			65,748
Mary Imogene Bassett Hospital	195,263	40,557	252,181			437,969		325,675	191,433			1,443,078
Masonic Care Community		155,708										155,708
Norwich Rehabilitation and Nursing Center		24,951										24,951
O'Connor Hospital			2,182									2,182
Otsego County Chapter NYSARC Inc.			10,762						34,367			45,129
Otsego Manor dba FOCUS Otsego		47,100							0			47,100
Pathfinder Village						23,414						23,414
Slocum Dickson Medical Group	59,171											59,171
Springbrook						23,414						23,414
St. Johnsville Rehab & Nursing Center, Inc		44,776										44,776
Town of Cherry Valley								3,599				3,599
Tri Town Regional Hospital			3,764									3,764
Valley Health Services, Inc.		59,334										59,334

Step 4 – Part 2 - Original Partner Distribution – percentage of total allocated to each project

	2aii PCMH	2bvii Interact	2bviii HHC	2ci Nav	2di PAM	3ai BH	3aiv Amb Detox	3diii Asthma	3gi Palliative Care	4aiii MHSA	4bi Tobacco
Implementation Funds to be held in separate cost center and treated as grant	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	44.1%	0.0%	0.0%	26.0%	29.9%
Implementation funds to be held by central agency and funding distributed to partners via contracts	0.0%	0.0%	0.0%	53.7%	46.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Alpine Rehabilitation & Nursing Center	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
At Home Care	0.0%	0.0%	73.9%	0.0%	0.0%	0.0%	0.0%	11.6%	14.4%	0.0%	0.0%
Aurelia Osborn Fox Memorial Hospital	10.7%	26.8%	17.1%	0.0%	0.0%	23.7%	0.0%	15.9%	5.8%	0.0%	0.0%
Catskill Area Hospice & Palliative Care	0.0%	0.0%	23.7%	0.0%	0.0%	0.0%	0.0%	0.0%	76.3%	0.0%	0.0%
Charles T. Sitrin Health Care Center, Inc	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Chestnut Park Rehab and Nursing Center	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cobleskill Regional Hospital	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%
Community Health Center	0.0%	0.0%	83.7%	0.0%	0.0%	0.0%	0.0%	0.0%	16.3%	0.0%	0.0%
Community Memorial Hospital	14.6%	0.0%	21.5%	0.0%	0.0%	32.3%	0.0%	31.7%	0.0%	0.0%	0.0%
Crouse Community Center	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
First Community Care of Bassett	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Hospice of Chenango County, Inc.	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Katherine Luther Residential & Rehab	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
L. Woerner, Inc. (dba HCR Home Care)	0.0%	0.0%	73.9%	0.0%	0.0%	0.0%	0.0%	11.6%	14.4%	0.0%	0.0%
LEAF	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Little Falls Hospital	8.2%	30.2%	26.9%	0.0%	0.0%	18.1%	0.0%	12.2%	4.4%	0.0%	0.0%
Mary Imogene Bassett Hospital	13.5%	2.8%	17.5%	0.0%	0.0%	30.3%	0.0%	22.6%	13.3%	0.0%	0.0%
Masonic Care Community	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Norwich Rehabilitation and Nursing Center	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
O'Connor Hospital	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Otsego County Chapter NYSARC Inc.	0.0%	0.0%	23.8%	0.0%	0.0%	0.0%	0.0%	0.0%	76.2%	0.0%	0.0%
Otsego Manor dba FOCUS Otsego	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Pathfinder Village	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Slocum Dickson Medical Group	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Springbrook	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
St. Johnsville Rehab & Nursing Center, Inc	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Town of Cherry Valley	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%
Tri Town Regional Hospital	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Valley Health Services, Inc.	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Step 5 - Calculation of 5% Safety Net Redistribution

Partner	Total Funding per model	Safety Net?	Non-SNP Group %	New Non-SNP Amt	SNP Group %	New SNP Amt	Total New Funding per model post SNP Adjustment
Implementation Funds to be held in separate cost center and treated as grant	1,320,355	Y			26.8%	1,368,877	1,368,877
Implementation funds to be held by central agency and funding will be distributed to partners via contracts	1,118,481	Y			22.7%	1,159,584	1,159,584
Alpine Rehabilitation & Nursing Center	27,000	Y			0.5%	27,993	27,993
At Home Care	222,669	N	49.6%	133,058			133,058
Aurelia Osborn Fox Memorial Hospital	205,097	Y			4.2%	212,634	212,634
Catskill Area Hospice & Palliative Care	67,566	N	15.0%	40,375			40,375
Charles T. Sitrin Health Care Center, Inc	40,951	Y			0.8%	42,456	42,456
Chestnut Park Rehab and Nursing Center	21,587	Y			0.4%	22,380	22,380
Cobleskill Regional Hospital	4,419	Y			0.1%	4,582	4,582
Community Health Center	13,344	Y			0.3%	13,834	13,834
Community Memorial Hospital	87,755	Y			1.8%	90,980	90,980
Crouse Community Center	29,600	Y			0.6%	30,688	30,688
First Community Care of Bassett	22,211	N	4.9%	13,273			13,273
Hospice of Chenango County, Inc.	16,958	N	3.8%	10,133			10,133
Katherine Luther Residential & Rehab	38,000	Y			0.8%	39,396	39,396
L. Woerner, Inc. (dba HCR Home Care)	119,102	Y			2.4%	123,479	123,479
LEAF	11,707	N	2.6%	6,996			6,996
Little Falls Hospital	65,748	Y			1.3%	68,164	68,164
Mary Imogene Bassett Hospital	1,443,078	Y			29.3%	1,496,110	1,496,110
Masonic Care Community	155,708	Y			3.2%	161,430	161,430
Norwich Rehabilitation and Nursing Center	24,951	Y			0.5%	25,868	25,868
O'Connor Hospital	2,182	Y			0.0%	2,262	2,262
Otsego County Chapter NYSARC Inc.	45,129	N	10.0%	26,967			26,967
Otsego Manor dba FOCUS Otsego	47,100	Y			1.0%	48,831	48,831
Pathfinder Village	23,414	Y			0.5%	24,274	24,274
Slocum Dickson Medical Group	59,171	N	13.2%	35,358			35,358
Springbrook	23,414	Y			0.5%	24,274	24,274
St. Johnsville Rehab & Nursing Center, Inc	44,776	Y			0.9%	46,421	46,421
Town of Cherry Valley	3,599	Y			0.1%	3,731	3,731
Tri Town Regional Hospital * (Post implementation calculation, Tri-town re-classified as safety net)	3,764	N	0.8%	2,249			2,249
Valley Health Services, Inc.	59,334	Y			1.2%	61,514	61,514

Step 6 - Modified amount by Project By Partner post Safety Net Application (FINAL DISTRIBUTION)

	2aii PCMH	2bvii Interact	2bviii HHC	2ci Nav	2di PAM	3ai BH	3aiv Amb WD	3diii Asthma	3gi Pall Care	4aiii MHSA	4bi Tobacco	Total
Implementation Funds to be held in separate cost center and treated as grant	0	0	0	0	0	0	603,809	0	0	355,845	409,222	1,368,877
Impl funds to be held by central agency and funding distributed to partners via contracts	0	0	0	622,740	536,844	0	0	0	0	0	0	1,159,584
Alpine Rehabilitation & Nursing Center	0	27,993	0	0	0	0	0	0	0	0	0	27,993
At Home Care	0	0	98,353	0	0	0	0	15,485	19,220	0	0	133,058
Aurelia Osborn Fox Memorial Hospital	22,753	56,950	36,394	0	0	50,410	0	33,830	12,296	0	0	212,634
Catskill Area Hospice & Palliative Care	0	0	9,570	0	0	0	0	0	30,804	0	0	40,375
Charles T. Sitrin Health Care Center, Inc	0	42,456	0	0	0	0	0	0	0	0	0	42,456
Chestnut Park Rehab and Nursing Center	0	22,380	0	0	0	0	0	0	0	0	0	22,380
Cobleskill Regional Hospital	0	0	0	0	0	0	0	4,582	0	0	0	4,582
Community Health Center	0	0	11,573	0	0	0	0	0	2,262	0	0	13,834
Community Memorial Hospital	13,245	0	19,534	0	0	29,344	0	28,856	0	0	0	90,980
Crouse Community Center	0	30,688	0	0	0	0	0	0	0	0	0	30,688
First Community Care of Bassett	0	0	13,273	0	0	0	0	0	0	0	0	13,273
Hospice of Chenango County, Inc.	0	0	10,133	0	0	0	0	0	0	0	0	10,133
Katherine Luther Residential & Rehab	0	39,396	0	0	0	0	0	0	0	0	0	39,396
L. Woerner, Inc. (dba HCR Home Care)	0	0	91,272	0	0	0	0	14,370	17,836	0	0	123,479
LEAF	0	0	0	0	0	6,996	0	0	0	0	0	6,996
Little Falls Hospital	5,577	20,611	18,315	0	0	12,355	0	8,292	3,014	0	0	68,164
Mary Imogene Bassett Hospital	202,438	42,047	261,448	0	0	454,064	0	337,644	198,468	0	0	1,496,110
Masonic Care Community	0	161,430	0	0	0	0	0	0	0	0	0	161,430
Norwich Rehabilitation and Nursing Center	0	25,868	0	0	0	0	0	0	0	0	0	25,868
O'Connor Hospital	0	0	2,262	0	0	0	0	0	0	0	0	2,262
Otsego County Chapter NYSARC Inc.	0	0	6,431	0	0	0	0	0	20,536	0	0	26,967
Otsego Manor dba FOCUS Otsego	0	48,831	0	0	0	0	0	0	0	0	0	48,831
Pathfinder Village	0	0	0	0	0	24,274	0	0	0	0	0	24,274
Slocum Dickson Medical Group	35,358	0	0	0	0	0	0	0	0	0	0	35,358
Springbrook	0	0	0	0	0	24,274	0	0	0	0	0	24,274
St. Johnsville Rehab & Nursing Center, Inc	0	46,421	0	0	0	0	0	0	0	0	0	46,421
Town of Cherry Valley	0	0	0	0	0	0	0	3,731	0	0	0	3,731
Tri Town Regional Hospital	0	0	2,249	0	0	0	0	0	0	0	0	2,249
Valley Health Services, Inc.	0	61,514	0	0	0	0	0	0	0	0	0	61,514