



# LCHP DY1 Payment 2 (Metric Driven) Funds Flow

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*Summary and Detail of Partner Distribution - Compiled by LCHP Administrative Team April 2016*

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## Partner Funds Distribution Summary

Organization	Safety Net	Final Partner Distribution after Safety Net Calculation
Held in Restricted Cost Center <i>(2ci, 2di, 4aii, 4bi, and Palliative Care Actively Engaged Funds)</i>	Y	\$689,361
Alcohol and Drug Abuse Council of Delaware Co Onc	N	\$4,657
Alpine Rehabilitation & Nursing Center	Y	\$2,853
At Home Care	N	\$75,766
Aurelia Osborn Fox Memorial Hospital	Y	\$34,796
Buffalo Beacon Corp	Y	\$56,228
Catholic Charities - ALL	Y	\$7,203
Catskill Area Hospice & Palliative Care	N	\$2,093
Charles T. Sitrin Health Care Center, Inc dba Sitrin Medical Rehabilitation Center	Y	\$24,747
Chenango Health Network, Inc	N	\$50
Chestnut Park Rehab and Nursing Center	Y	\$11,748
Cobleskill Regional Hospital	Y	\$4,273
Community Health Center	Y	\$24,836
Community Memorial Hospital	Y	\$81,023
Conifer Park	Y	\$6,871
Crouse Community Center	Y	\$20,076
Family Planning of South Central New York, Inc.	Y	\$55
First Community Care of Bassett	N	\$1,004
Friends of Recovery of Delaware & Otsego	N	\$1,576
Herkimer County ARC	N	\$2,505
Hospice & Palliative Care (of Oneida and Herkimer County)	N	\$837
Hospice of Chenango County, Inc.	N	\$1,866
Katherine Luther Residential & Rehab	Y	\$43,355
L. Woerner, Inc. (dba HCR Home Care)	Y	\$4,043
Leatherstocking Education on Alcoholism/Addictions Foundation, Inc.	N	\$3,053
Little Falls Hospital	Y	\$24,411
Mary Imogene Bassett Hospital	Y	\$455,368
Masonic Care Community	Y	\$40,895
Mental Health Association in Ulster County, Inc	Y	\$166
Norwich Rehabilitation and Nursing Center	Y	\$6,693
O'Connor Hospital	Y	\$2,205
Office of the Aging of Otsego County	N	\$126

Otsego County Chapter NYSARC Inc.	N	\$8,761
Otsego County Community Services	Y	\$77,280
Otsego County Department of Health		\$50
Otsego County Treasurer	N	\$303
Otsego Manor dba FOCUS Otsego	Y	\$23,049
Pathfinder Village	Y	\$2,205
Rehabilitation Support Services, Inc	Y	\$3,132
Resource Center for Independent Living	Y	\$55
Schoharie County Office of Community Services	Y	\$25,786
Springbrook	Y	\$5,946
St. Johnsville Rehabilitation & Nursing Center, Inc	Y	\$22,915
Tri Town Regional Hospital	Y	\$2,205
Valley Health Services, Inc.	Y	\$23,625

## Metric Based Funds Flow Methodology

### Overview

The Leatherstocking Collaborative Health Partners (LCHP) PPS Finance Committee, in conjunction with key stakeholders from the LCHP Project teams, have worked together to develop a model to distribute DSRIP funding to PPS Partners in an equitable and transparent way. There are 3 payments for the first full DSRIP year, and going forward, there will be 2 payments per year (January and June) for the remainder of the demonstration project. The first payment was intended for implementation funding and was distributed according to the Implementation Funds Flow Model outlined in a separate document. Payments 2 and going forward will be metric driven as per the following principles:

### Funds Flow Principles:

1. The goal of the Funds Flow Model is to recognize the contributions by all partners, including those who are participating in organizational projects rather than just the 11 clinical projects. In recognizing contributions, the model aims to recognize to what degree a partner has helped to “move the needle” – that is how are they contributing to the success of the clinical and organizational work streams.
  - a. For organizational committees, recognize the time devoted to committee work
  - b. For clinical projects (excluding 2ci/2di, 4aiii, 4bi):
    - i) Utilize the # of Actively Engaged Patients as the indicator to identify a provider’s tangible contribution to a project
      - (1) **PCMH**- # of participating patients who receive preventative care screening from participating providers to identify unmet medical or behavioral health needs from PCP’s
      - (2) **Interact**- # of participating pts for whom “Interact principles” were utilized in care who avoided nursing home to hospital transfer
      - (3) **Hosp Home Care**- # of participating pts for whom “Interact-like principles” were utilized in care, who avoided home care home to hospital transfer
      - (4) **Behavioral Health**- # of pts engaged per each of the 3 models in this project (PCMH Service site, B.H. Service Site and Impact)
      - (5) **Ambulatory Withdrawal**- # of pts who have received OP withdrawal management services at participating sites (clarification – those patients whose treatment was INITIATED at an outpatient site, therefore avoiding an inpatient admission for withdrawal management)
      - (6) **Asthma**- # of participating pts with asthma action plans
      - (7) **Palliative Care**- # of participating pts receiving palliative care services at PCMH ambulatory practices
    - ii) Recognize and reward other contributions of effort and commitment through creation of Citizenship values (up to 8 points possible)
      - (1) Meeting attendance > 80% (1 point)
      - (2) Contributed to completing at least 1 Milestone (1 point)
      - (3) All project milestones completed on time (1 point)
      - (4) Actively Engaged patients reported on time (1 point)
      - (5) Data/info requests (e.g. email surveys) submitted on time (2 points)
      - (6) Financial data requests submitted on time (2 points)

- c. Projects 2ci and 2di will be administered on a contract basis based on the number of Navigation and Patient Activation Services provided by partner organizations NOTE: At the time of DY1 Payment 2, there were no citizenship values associated with these projects' funds flow – however, these teams are currently having conversations about whether to include citizenship as part of future funds flow for DY1 Payment 3 and forward.
- d. Projects 4aiii and 4bi will be administered as grant funded cost centers. NOTE: At the time of DY1 Payment 2, there were no citizenship values associated with these projects' funds flow – however, these teams are currently having conversations about whether to include citizenship as part of future funds flow for DY1 Payment 3 and forward.

## Step 1 – Identify Total Earned Payment

	Possible \$	Earned \$	Possible Avs	Earned Avs
<b>Domain 1</b>	<b>\$1,067,078</b>	<b>\$1,035,867</b>	<b>63</b>	<b>61</b>
<i>Cultural Competency/Health Literacy</i>	<i>\$184,554</i>	<i>\$184,554</i>	<i>11</i>	<i>11</i>
<i>Financial Sustainability</i>	<i>\$184,554</i>	<i>\$184,554</i>	<i>11</i>	<i>11</i>
<i>Governance</i>	<i>\$184,554</i>	<i>\$184,554</i>	<i>11</i>	<i>11</i>
<i>Patient Engagement Speed</i>	<i>\$144,311</i>	<i>\$113,099</i>	<i>8</i>	<i>6</i>
<i>Workforce</i>	<i>\$184,554</i>	<i>\$184,554</i>	<i>11</i>	<i>11</i>
<i>Quarterly Progress Reports / Budget / Flow of Funds</i>	<i>\$184,554</i>	<i>\$184,554</i>	<i>11</i>	<i>11</i>
<b>Domain 2</b>	<b>\$1,067,078</b>	<b>\$1,067,078</b>	<b>113</b>	<b>113</b>
<b>Total</b>	<b>\$2,134,156</b>	<b>\$2,102,945</b>	<b>176</b>	<b>174</b>

## Step 2 – Identify Total payment available for Partner distribution

	Total For Distribution
<b>Dollars Earned by Project</b>	<b>\$2,102,944.67</b>
<i>Contingency Allocated amount</i>	<i>\$ 50,000.00</i>
<i>PPO Admin Allocated Amount</i>	<i>\$ 222,894.00</i>
<i>Organizational Funds removed from total</i>	<i>\$ 14,400.00</i>
<b>Total Available to distribute to Projects based on Funds Flow model</b>	<b>\$1,815,650.67</b>
<i>Actively Engaged (85%)</i>	<i>\$1,045,049.68</i>
<i>Citizenship (15%)</i>	<i>\$ 184,420.53</i>
Sub Total for Safety Net Calculation (Includes all but Contingency)	\$ 2,052,944.67
Safety Net Cap (5% of Subtotal for SN Calc)	\$ 102,647.23

### Step 3 – Calculate payment by Organization for Organizational Projects

Organization	EGB	Finance	ITDAC	PAC	Workforce	Compliance	Total	Amt per mtg	Org Dollars
At Home Care	1		0	2			3	50	\$ 150
Aurelia Osborn Fox Memorial Hospital	0	13		2	8		23	50	\$ 1,150
Catholic Charities - ALL	0	4		0	6	1	11	50	\$ 550
Catskill Area Hospice & Palliative Care			2	1	7		10	50	\$ 500
Chenango Health Network, Inc				2			2	50	\$ 100
Community Memorial Hospital	4			2	6		12	50	\$ 600
Conifer Park	5		0				5	50	\$ 250
Family Planning of South Central NY, Inc.	0			1			1	50	\$ 50
Herkimer County ARC		5		2		1	8	50	\$ 400
Hospice of Chenango County, Inc.				1			1	50	\$ 50
LEAF					2		2	50	\$ 100
Little Falls Hospital	1	12					13	50	\$ 650
Mary Imogene Bassett Hospital	31	36	30	19	15	1	132	50	\$ 6,600
Mental Health Assoc in Ulster County, Inc	3		0				3	50	\$ 150
Norwich Rehab and Nursing Center						1	1	50	\$ 50
Office of the Aging of Otsego County					5		5	50	\$ 250
Otsego County Chapter NYSARC Inc.				2			2	50	\$ 100
Otsego County Community Services	0		0	2	4		6	50	\$ 300
Otsego County Department of Health				2			2	50	\$ 100
Otsego County Treasurer	2	10					12	50	\$ 600
Resource Center for Independent Living					1		1	50	\$ 50
Sitrin Medical Rehabilitation Center	5	7	4	0			16	50	\$ 800
Springbrook	5		6	0			11	50	\$ 550
Valley Health Services, Inc.	5			0		1	6	50	\$ 300
									\$ 14,400



## Step 4 – Identify amount available to each project

<b>Project</b>	<b>Achievement Values/\$\$\$</b>	<b>Domain 1</b>	<b>Domain 2-4</b>	<b>TOTAL</b>
<b>2aii PCMH</b>	Possible Avs	6	15	21
	Earned Avs	<b>6</b>	<b>15</b>	<b>21</b>
	Possible \$	\$ 107,869	\$ 107,869	\$ 215,738
	Earned \$	<b>\$ 107,869</b>	<b>\$ 107,869</b>	<b>\$ 215,738</b>
<b>2bvii Interact</b>	Possible Avs	6	15	21
	Earned Avs	<b>6</b>	<b>15</b>	<b>21</b>
	Possible \$	\$ 119,055	\$ 119,055	\$ 238,110
	Earned \$	<b>\$ 119,055</b>	<b>\$ 119,055</b>	<b>\$ 238,110</b>
<b>2bviii HHC</b>	Possible Avs	6	15	21
	Earned Avs	<b>6</b>	<b>15</b>	<b>21</b>
	Possible \$	\$ 122,685	\$ 122,685	\$ 245,370
	Earned \$	<b>\$ 122,685</b>	<b>\$ 122,685</b>	<b>\$ 245,370</b>
<b>2ci Navigation</b>	Possible Avs	6	15	21
	Earned Avs	<b>6</b>	<b>15</b>	<b>21</b>
	Possible \$	\$ 111,744	\$ 111,744	\$ 223,488
	Earned \$	<b>\$ 111,744</b>	<b>\$ 111,744</b>	<b>\$ 223,488</b>
<b>2di PAM</b>	Possible Avs	6	4	10
	Earned Avs	<b>5</b>	<b>4</b>	<b>9</b>
	Possible \$	\$ 105,054	\$ 105,054	\$ 210,108
	Earned \$	<b>\$ 87,545</b>	<b>\$ 105,054</b>	<b>\$ 192,599</b>
<b>3ai PC/BH</b>	Possible Avs	6	10	16
	Earned Avs	<b>6</b>	<b>10</b>	<b>16</b>
	Possible \$	\$ 108,895	\$ 108,895	\$ 217,790
	Earned \$	<b>\$ 108,895</b>	<b>\$ 108,895</b>	<b>\$ 217,790</b>
<b>3aiv Amb Withd</b>	Possible Avs	6	10	16
	Earned Avs	<b>6</b>	<b>10</b>	<b>16</b>
	Possible \$	\$ 108,347	\$ 108,347	\$ 216,694
	Earned \$	<b>\$ 108,347</b>	<b>\$ 108,347</b>	<b>\$ 216,694</b>
<b>3diii Asthma</b>	Possible Avs	6	4	10
	Earned Avs	<b>5</b>	<b>4</b>	<b>9</b>
	Possible \$	\$ 82,214	\$ 82,214	\$ 164,428
	Earned \$	<b>\$ 68,512</b>	<b>\$ 82,214</b>	<b>\$ 150,726</b>
<b>3gi Palliative Care</b>	Possible Avs	5	5	10
	Earned Avs	<b>5</b>	<b>5</b>	<b>10</b>
	Possible \$	\$ 63,933	\$ 63,933	\$ 127,866
	Earned \$	<b>\$ 63,933</b>	<b>\$ 63,933</b>	<b>\$ 127,866</b>
<b>4aiii MHSA</b>	Possible Avs	5	11	16
	Earned Avs	<b>5</b>	<b>11</b>	<b>16</b>
	Possible \$	\$ 63,852	\$ 63,852	\$ 127,704
	Earned \$	<b>\$ 63,852</b>	<b>\$ 63,852</b>	<b>\$ 127,704</b>
<b>4bi Tobacco</b>	Possible Avs	5	9	14
	Earned Avs	<b>5</b>	<b>9</b>	<b>14</b>
	Possible \$	\$ 73,430	\$ 73,430	\$ 146,860
	Earned \$	<b>\$ 73,430</b>	<b>\$ 73,430</b>	<b>\$ 146,860</b>

Total Contingency Dollars (A): **\$50,000**

Total PPS Administration Dollars (B) **\$222,894**

Total Organizational Dollars (C) **\$14,400**

	Valuation %	Dollars to Project	Contingency (A)*(D)	PPO Admin (B)*(D)	Org Funds (C)*(D)	Amount remaining for Partner Distribution (E)-(F)-(G)-(H)
	(D)	(E)	(F)	(G)	(H)	
<b>2.a.ii – PCMH</b>	10.11%	215,738	5,055	22,535	1,456	<b>186,693</b>
<b>2.b.vii - Interact</b>	11.16%	238,110	5,580	24,875	1,607	<b>206,048</b>
<b>2.b.viii - Hosp Home Care</b>	11.5%	245,370	5,570	\$25,633	1,656	<b>212,331</b>
<b>2.c.i – Navigation</b>	10.47%	223,488	5,235	\$23,337	1,508	<b>193,408</b>
<b>2.d.i - Uninsured (PAM)</b>	9.85%	192,599	4,925	21,955	1,418	<b>164,301</b>
<b>3.a.i - BH/Primary Care</b>	10.2%	217,790	5,100	22,735	1,469	<b>188,486</b>
<b>3.a.iv - Amb Detox</b>	10.15%	216,694	5,075	22,624	1,462	<b>187,534</b>
<b>3.d.iii - Asthma</b>	7.7%	150,726	3,850	17,163	1,109	<b>128,604</b>
<b>3.g.i - Palliative Care</b>	6%	127,866	3,000	13,373	864	<b>110,629</b>
<b>4.a.iii - MHSA</b>	5.98%	127,704	2,990	13,329	861	<b>110,524</b>
<b>4.b.i - Tobacco Cessation</b>	6.88%	146,860	3,440	15,335	991	<b>127,094</b>



### Step 3 – Metrics Based Funding By Project

#### 2.a.ii PCMH

Total dollars available for partner distribution **\$186,693**  
*Actively Engaged (85%)* \$158,689  
*Citizenship (15%)* \$28,004

Partner in Project	Actively Engaged		
	#	%	\$\$
<i>Aurelia Osborn Fox Memorial Hospital</i>	316	3.3%	\$5,226
<i>Community Memorial Hospital</i>	659	6.9%	\$10,899
<i>Little Falls Hospital</i>	245	2.6%	\$ 4,052
<i>Mary Imogene Bassett Hospital</i>	8375	87.3%	\$138,511

Citizenship		
#	%	\$\$
8	25%	\$7,001
8	25%	\$7,001
8	25%	\$ 7,001
8	25%	\$7,001

Total
<b>\$12,227</b>
<b>\$17,900</b>
<b>\$11,053</b>
<b>\$145,512</b>

**2.b.vii Interact**

**\$186,693**

Total dollars available for partner distribution

*Actively Engaged (85%)*

*\$158,689*

*Citizenship (15%)*

*\$28,004*

Partner in Project	Actively Engaged		
	#	%	\$\$
Alpine Rehabilitation & Nursing Center	0	0.0%	\$0
Aurelia Osborn Fox Memorial Hospital	30	2.9%	\$ 5,126
Charles T. Sitrin Health Care Center, Inc	111	10.8%	\$18,966
Chestnut Park Rehab and Nursing	47	4.6%	\$8,031
Crouse Community Center	91	8.9%	\$15,549
Herkimer County ARC	0	0.0%	\$0
Katherine Luther Residential & Rehab	214	20.9%	\$36,566
Masonic Care Community	201	19.6%	\$34,345
Norwich Rehab and Nursing Center	20	2.0%	\$3,417
Otsego Manor dba FOCUS Otsego	97	9.5%	\$16,574
St. Johnsville Rehab & Nursing Center	106	10.3%	\$18,112
Valley Health Services, Inc.	108	10.5%	\$18,454

Citizenship		
#	%	\$\$
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576
8	8.3%	\$2,576

Total
<b>\$2,576</b>
<b>\$7,702</b>
<b>\$21,542</b>
<b>\$10,606</b>
<b>\$18,125</b>
<b>\$2,576</b>
<b>\$39,142</b>
<b>\$36,920</b>
<b>\$ 5,993</b>
<b>\$19,150</b>
<b>\$20,688</b>
<b>\$21,029</b>

## 2.b.viii Hospital Home Care Collaboration

Total dollars available for partner distribution **\$212,331**  
*Actively Engaged (85%)* \$180,482  
*Citizenship (15%)* \$31,850

Partner in Project	Actively Engaged			Citizenship			Total
	#	%	\$\$	#	%	\$\$	
At Home Care	43	81.1%	\$146,428	8	6.3%	\$1,991	\$148,419
Aurelia Osborn Fox Memorial Hospital		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Catskill Area Hospice & Palliative Care		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Community Health Center	6	11.3%	\$20,432	8	6.3%	\$1,991	\$22,422
Community Memorial Hospital		0.0%	\$0	8	6.3%	\$1,991	\$1,991
First Community Care of Bassett		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Herkimer County ARC		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Hospice of Chenango County, Inc.		0.0%	\$0	8	6.3%	\$1,991	\$1,991
L. Woerner, Inc. (dba HCR Home Care)		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Little Falls Hospital		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Mary Imogene Bassett Hospital		0.0%	\$0	8	6.3%	\$1,991	\$1,991
O'Connor Hospital		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Otsego County Chapter NYSARC Inc.	4	7.5%	\$13,621	8	6.3%	\$1,991	\$15,612
Pathfinder Village		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Springbrook		0.0%	\$0	8	6.3%	\$1,991	\$1,991
Tri Town Regional Hospital		0.0%	\$0	8	6.3%	\$1,991	\$1,991

## 2.c.i Navigation and 2.d.i PAM

Total dollars available for partner distribution (Navigation)	<b>\$193,408</b>
Total dollars available for partner distribution (PAM)	<b>\$164,301</b>

It was determined that PAM and Navigation Implementation funds would be administered via contract funding to partners based on total navigation and PAM services provided. Partners in this project include:

- Catholic Charities - ALL
- Catskill Area Hospice & Palliative Care
- Chenango Health Network, Inc
- Cobleskill Regional Hospital
- Family Planning of South Central New York, Inc.
- Herkimer County Healthnet
- Herkimer CTY Community Svcs Board/Herkimer County Mental Health
- Little Falls Hospital
- Mary Imogene Bassett Hospital
- Mohawk Valley Perinatal Network
- Otsego County Department of Health
- Planned Parenthood Mohawk Hudson
- Rehabilitation Support Services, Inc
- Resource Center for Independent Living
- Schoharie County Office of Community Services
- Southern Tier AIDS Program dba Southern Tier Care Coordination

### 3a.i Behavioral Health and Primary Care

Total dollars available for partner distribution **\$188,486**  
*Actively Engaged (85%)* \$160,213  
*Citizenship (15%)* \$28,273

Partner in Project	Actively Engaged		
	#	%	\$\$
Aurelia Osborn Fox Memorial Hospital		0.0%	\$0
Catholic Charities - ALL		0.0%	\$0
Community Memorial Hospital		0.0%	\$0
Conifer Park		0.0%	\$0
LEAF		0.0%	\$0
Little Falls Hospital		0.0%	\$0
Mary Imogene Bassett Hospital	2608	100.0%	\$160,213
Otsego County Community Services		0.0%	\$0
Rehabilitation Support Services, Inc		0.0%	\$0
Springbrook		0.0%	\$0

Citizenship		
#	%	\$\$
8	10.0%	\$2,827
8	10.0%	\$2,827
8	10.0%	\$2,827
8	10.0%	\$2,827
8	10.0%	\$2,827
8	10.0%	\$2,827
8	10.0%	\$2,827
8	10.0%	\$2,827
8	10.0%	\$2,827
8	10.0%	\$2,827

Total
\$2,827
\$2,827
\$2,827
\$2,827
\$2,827
\$2,827
\$163,040
\$2,827
\$2,827
\$2,827

### 3a.iv Ambulatory Withdrawal

Total dollars available for partner distribution **\$187,534**  
*Actively Engaged (85%)* *\$159,404*  
*Citizenship (15%)* *\$21,130*

Partner in Project	Actively Engaged		
	#	%	\$\$
Alcohol and Drug Abuse Council of	10	3.8%	\$6,107
Buffalo Beacon Corp	78	29.9%	\$47,638
Catholic Charities - ALL		0.0%	\$0
Conifer Park		0.0%	\$0
Friends of Recovery of Delaware &		0.0%	\$0
LEAF		0.0%	\$0
Mary Imogene Bassett Hospital	36	13.8%	\$21,987
Otsego County Community Services	104	39.8%	\$63,517
Schoharie County Office of Community	33	12.6%	\$20,154

Citizenship		
#	%	\$\$
8	11.1%	\$3,126
8	11.1%	\$3,126
8	11.1%	\$3,126
8	11.1%	\$3,126
8	11.1%	\$3,126
8	11.1%	\$3,126
8	11.1%	\$3,126
8	11.1%	\$3,126
8	11.1%	\$3,126

Total
\$9,233
\$50,763
\$3,126
\$3,126
\$3,126
\$3,126
\$25,112
\$66,643
\$23,280



### 3.d.iii Asthma

Total dollars available for partner distribution **\$128,604**  
*Actively Engaged (85%)* *\$109,313*  
*Citizenship (15%)* *\$19,291*

Partner in Project	Actively Engaged		
	#	%	\$\$
Aurelia Osborn Fox Memorial Hospital		0.0%	\$0
Cobleskill Regional Hospital		0.0%	\$0
Community Memorial Hospital	45	42.1%	\$45,973
Little Falls Hospital		0.0%	\$0
Mary Imogene Bassett Hospital	62	57.9%	\$63,340

Citizenship		
#	%	\$\$
8	20.0%	\$3,858
8	20.0%	\$3,858
8	20.0%	\$3,858
8	20.0%	\$3,858
8	20.0%	\$3,858

Total
\$3,858
\$3,858
\$49,831
\$3,858
\$67,199

### 3.g.i Palliative Care

Total dollars available for partner distribution  
*Actively Engaged (85%)*

**\$110,629**  
*\$94,034 (Hold until actively engaged  
 #'s become available)*

*Citizenship (15%)*

*\$16,594*

Partner in Project	Actively Engaged		
	#	%	\$\$
At Home Care	0	0.0%	\$0
Aurelia Osborn Fox Memorial Hospital	0	0.0%	\$0
Catskill Area Hospice & Palliative Care	0	0.0%	\$0
Hospice & Palliative Care (of Oneida and	0	0.0%	\$0
Hospice of Chenango County, Inc.	0	0.0%	\$0
L. Woerner, Inc. (dba HCR Home Care)	0	0.0%	\$0
Little Falls Hospital	0	0.0%	\$0
Mary Imogene Bassett Hospital	0	0.0%	\$0
Otsego County Chapter NYSARC Inc.	0	0.0%	\$0
Otsego Manor dba FOCUS Otsego	0	0.0%	\$0

Citizenship		
#	%	\$\$
8	10.0%	\$1,659
8	10.0%	\$1,659
8	10.0%	\$1,659
8	10.0%	\$1,659
8	10.0%	\$1,659
8	10.0%	\$1,659
8	10.0%	\$1,659
8	10.0%	\$1,659
8	10.0%	\$1,659
8	10.0%	\$1,659

Total
\$1,659
\$1,659
\$1,659
\$1,659
\$1,659
\$1,659
\$1,659
\$1,659
\$1,659
\$1,659

#### 4.a.iii Mental Health and Substance Abuse

The Finance Committee determined that both implementation and future (metrics based) funds flow to this population health program would be administered in a grant-like fashion. The entirety of the January funding (\$110,524) has been deposited in a restricted cost center, to be requested utilizing a funds flow request. The committee is considering whether to institute a citizenship component to funds flow starting with the July 2016 check. As of May 2, 2016, this has not been finalized.

Partners in this project include:

- AO Fox Hospital
- Buffalo Beacon Corp
- Catholic Charities
- Community Memorial Hospital
- Friends of Recovery of Delaware & Otsego County
- LEAF
- Little Falls Hospital
- Mary Imogene Bassett Hospital
- Mental Health Association in Ulster County
- Otsego County Community Services
- Otsego County Department of Health
- Schoharie County Council on Alcoholism
- Schoharie County Office of Community Services
- Upstate Cerebral Palsy

## 4 b.i Tobacco Cessation

The Finance Committee determined that both implementation and future (metrics based) funds flow to this population health program would be administered in a grant-like fashion. The entirety of the implementation funding (\$127,094) has been deposited in a restricted cost center, to be requested utilizing a funds flow request. The committee is considering whether to institute a citizenship component to funds flow starting with the July 2016 check. As of May 2, 2016, this has not been finalized.

Partners in this project include:

- Cobleskill Regional Hospital
- Friends of Recovery of Delaware & Otsego County
- Little Falls Hospital
- Mary Imogene Bassett Hospital
- Mental Health Association in Ulster County
- Otsego County Community Services
- Otsego County Department of Health
- Planned Parenthood Mohawk Hudson
- Research Foundation for SUNY Cobleskill
- Schoharie County Council on Alcoholism
- Schoharie County Office of Community Services
- Seton Health (St. Peter's Health Partners)
- St. Joseph's

## Step 4 – Summarized Original Partner Distribution prior to Safety Net Cap Application

Organization	Org \$	2aii PCMH	2bvii Interact	2bviii HHC	2ci Nav	2di PAM	3ai BH	3aiv AmbWD	3diii Asthma	3gi Pall Care	4aiii MHSA	4bi Tobacco	Total
Held in Restricted Cost Center					193,408	164,301				94,034	110,524	127,094	689,361
Alcohol and Drug Abuse Council of Delaware Co Onc	0	0	0	0	0	0	0	9,233	0	0			9,233
Alpine Rehab & Nursing Center	0	0	2,576	0	0	0	0	0	0	0			2,576
At Home Care	150	0	0	148,419	0	0	0	0	0	1,659			150,228
Aurelia Osborn Fox Memorial Hospital	1,150	12,227	7,702	1,991	0	0	2,827	0	3,858	1,659			31,414
Berkshire Farm Serv & Serv for Youth	0	0	0	0	0	0	0	0	0	0			0
Buffalo Beacon Corp	0	0	0	0	0	0	0	50,763	0	0			50,763
Catholic Charities – ALL	550	0	0	0	0	0	2,827	3,126	0	0			6,503
Catskill Area Hospice & Palliative Care	500	0	0	1,991	0	0	0	0	0	1,659			4,150
Charles T. Sitrin Health Care Center	800	0	21,542	0	0	0	0	0	0	0			22,342
Chenango Health Network, Inc	100	0	0	0	0	0	0	0	0	0			100
Chestnut Park Rehab & Nursing Ctr	0	0	10,606	0	0	0	0	0	0	0			10,606
Cobleskill Regional Hospital	0	0	0	0	0	0	0	0	3,858	0			3,858
Community Health Center	0	0	0	22,422	0	0	0	0	0	0			22,422
Community Memorial Hospital	600	17,900	0	1,991	0	0	2,827	0	49,831	0			73,149
Conifer Park	250	0	0	0	0	0	2,827	3,126	0	0			6,203
Crouse Community Center	0	0	18,125	0	0	0	0	0	0	0			18,125
Family Planning of South Central NY	50	0	0	0	0	0	0	0	0	0			50
First Community Care of Bassett	0	0	0	1,991	0	0	0	0	0	0			1,991
Friends of Recovery of Delaware & Otsego	0	0	0	0	0	0	0	3,126	0	0			3,126
Herkimer County ARC	400	0	2,576	1,991	0	0	0	0	0	0			4,966
Hospice & Palliative Care (of Oneida and Herkimer County)	0	0	0	0	0	0	0	0	0	1,659			1,659
Hospice of Chenango County, Inc.	50	0	0	1,991	0	0	0	0	0	1,659			3,700
Katherine Luther Residential & Rehab	0	0	39,142	0	0	0	0	0	0	0			39,142
L. Woerner, Inc. (dba HCR Home Care)	0	0	0	1,991	0	0	0	0	0	1,659			3,650

LEAF	100	0	0	0	0	0	2,827	3,126	0	0		6,053
Little Falls Hospital	650	11,053	0	1,991	0	0	2,827	0	3,858	1,659		22,038
Mary Imogene Bassett Hospital	6,600	145,512	0	1,991	0	0	163,040	25,112	67,199	1,659		411,114
Masonic Care Community	0	0	36,920	0	0	0	0	0	0	0		36,920
Mental Health Association in Ulster County, Inc	150	0	0	0	0	0	0	0	0	0		150
Norwich Rehab and Nursing Center	50	0	5,993	0	0	0	0	0	0	0		6,043
O'Connor Hospital	0	0	0	1,991	0	0	0	0	0	0		1,991
Office of the Aging of Otsego County	250	0	0	0	0	0	0	0	0	0		250
Otsego County Chapter NYSARC Inc.	100	0	0	15,612	0	0	0	0	0	1,659		17,371
Otsego County Community Services	300	0	0	0	0	0	2,827	66,643	0	0		69,770
Otsego County Department of Health	100	0	0	0	0	0	0	0	0	0		100
Otsego County Treasurer	600	0	0	0	0	0	0	0	0	0		600
Otsego Manor dba FOCUS Otsego	0	0	19,150	0	0	0	0	0	0	1,659		20,809
Pathfinder Village	0	0	0	1,991	0	0	0	0	0	0		1,991
Rehabilitation Support Services, Inc	0	0	0	0	0	0	2,827	0	0	0		2,827
Resource Ctr for Independent Living	50	0	0	0	0	0	0	0	0	0		50
Schoharie County Office of Community Services	0	0	0	0	0	0	0	23,280	0	0		23,280
Springbrook	550	0	0	1,991	0	0	2,827	0	0	0		5,368
St. Johnsville Rehab & Nursing Ctr	0	0	20,688	0	0	0	0	0	0	0		20,688
Tri Town Regional Hospital	0	0	0	1,991	0	0	0	0	0	0		1,991
Valley Health Services, Inc.	300	0	21,029	0	0	0	0	0	0	0		21,329

## Step 4 – Part 2 - Original Partner Distribution – percentage of total allocated to each project

Organization	Org \$	2aii PCMH	2bvii Interact	2bviii HHC	2ci Nav	2di PAM	3ai BH	3aiv AmbWD	3diii Asthma	3gi Pall Care	4aiii MHSA	4bi Tobacco
Held in Restricted Cost Center	0.0%	0.0%	0.0%	0.0%	28.1%	23.8%	0.0%	0.0%	0.0%	13.6%	16.0%	18.4%
Alcohol and Drug Abuse Council of Delaware Co Onc	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%
Alpine Rehab & Nursing Center	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
At Home Care	0.1%	0.0%	0.0%	98.8%	0.0%	0.0%	0.0%	0.0%	0.0%	1.1%	0.0%	0.0%
Aurelia Osborn Fox Memorial Hospital	3.7%	38.9%	24.5%	6.3%	0.0%	0.0%	9.0%	0.0%	12.3%	5.3%	0.0%	0.0%
Buffalo Beacon Corp	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%
Catholic Charities – ALL	8.5%	0.0%	0.0%	0.0%	0.0%	0.0%	43.5%	48.1%	0.0%	0.0%	0.0%	0.0%
Catskill Area Hospice & Palliative Care	12.0%	0.0%	0.0%	48.0%	0.0%	0.0%	0.0%	0.0%	0.0%	40.0%	0.0%	0.0%
Charles T. Sitrin Health Care Center	3.6%	0.0%	96.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Chenango Health Network, Inc	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Chestnut Park Rehab & Nursing Ctr	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cobleskill Regional Hospital	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%
Community Health Center	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Community Memorial Hospital	0.8%	24.5%	0.0%	2.7%	0.0%	0.0%	3.9%	0.0%	68.1%	0.0%	0.0%	0.0%
Conifer Park	4.0%	0.0%	0.0%	0.0%	0.0%	0.0%	45.6%	50.4%	0.0%	0.0%	0.0%	0.0%
Crouse Community Center	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Family Planning of South Central NY	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
First Community Care of Bassett	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Friends of Recovery of Delaware & Otsego	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%
Herkimer County ARC	8.1%	0.0%	51.9%	40.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Hospice & Palliative Care (of Oneida and Herkimer County)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%
Hospice of Chenango County, Inc.	1.4%	0.0%	0.0%	53.8%	0.0%	0.0%	0.0%	0.0%	0.0%	44.8%	0.0%	0.0%
Katherine Luther Residential & Rehab	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
L. Woerner, Inc. (dba HCR Home Care)	0.0%	0.0%	0.0%	54.5%	0.0%	0.0%	0.0%	0.0%	0.0%	45.5%	0.0%	0.0%
LEAF	1.7%	0.0%	0.0%	0.0%	0.0%	0.0%	46.7%	51.6%	0.0%	0.0%	0.0%	0.0%
Little Falls Hospital	2.9%	50.2%	0.0%	9.0%	0.0%	0.0%	12.8%	0.0%	17.5%	7.5%	0.0%	0.0%
Mary Imogene Bassett Hospital	1.6%	35.4%	0.0%	0.5%	0.0%	0.0%	39.7%	6.1%	16.3%	0.4%	0.0%	0.0%
Masonic Care Community	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Mental Health Association in Ulster County, Inc	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Norwich Rehab and Nursing Center	0.8%	0.0%	99.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
O'Connor Hospital	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Office of the Aging of Otsego County	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Otsego County Chapter NYSARC Inc.	0.6%	0.0%	0.0%	89.9%	0.0%	0.0%	0.0%	0.0%	0.0%	9.6%	0.0%	0.0%
Otsego County Community Services	0.4%	0.0%	0.0%	0.0%	0.0%	0.0%	4.1%	95.5%	0.0%	0.0%	0.0%	0.0%
Otsego County Department of Health	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Otsego County Treasurer	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Otsego Manor dba FOCUS Otsego	0.0%	0.0%	92.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.0%	0.0%	0.0%
Pathfinder Village	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rehabilitation Support Services, Inc	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Resource Ctr for Independent Living	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Schoharie County Office of Community Services	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%
Springbrook	10.2%	0.0%	0.0%	37.1%	0.0%	0.0%	52.7%	0.0%	0.0%	0.0%	0.0%	0.0%
St. Johnsville Rehab & Nursing Ctr	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Tri Town Regional Hospital	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Valley Health Services, Inc.	1.4%	0.0%	98.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%



## Step 5 - Calculation of 5% Safety Net Redistribution

Organization	SN?	Original Total	Safety Net Total	% of total (excl funds to Restricted cost ctrs)	Additional amt to SN Partner (C * sum B)	New Safety Net Total (B)+(D)	Non Safety Net Total	% of Total	New Non SN Total (G)* sum F	Final Partner Distribution after Safety Net Calculation
		(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	
Held in Restricted Cost Center	Y	689,361				689,361				689,361
Alcohol and Drug Abuse Council of Delaware Co Onc	N	9,233	0	0.0%	0	0	9,233	4.5%	4,657	4,657
Alpine Rehab & Nursing Center	Y	2,576	2,576	0.3%	277	2,853	0	0.0%	0	2,853
At Home Care	N	150,228	0	0.0%	0	0	150,228	73.8%	75,766	75,766
Aurelia Osborn Fox Memorial Hospital	Y	31,414	31,414	3.4%	3,382	34,796	0	0.0%	0	34,796
Buffalo Beacon Corp	Y	50,763	50,763	5.4%	5,464	56,228	0	0.0%	0	56,228
Catholic Charities – ALL	Y	6,503	6,503	0.7%	700	7,203	0	0.0%	0	7,203
Catskill Area Hospice & Palliative Care	N	4,150	0	0.0%	0	0	4,150	2.0%	2,093	2,093
Charles T. Sitrin Health Care Center	Y	22,342	22,342	2.4%	2,405	24,747	0	0.0%	0	24,747
Chenango Health Network, Inc	N	100	0	0.0%	0	0	100	0.0%	50	50
Chestnut Park Rehab & Nursing Ctr	Y	10,606	10,606	1.1%	1,142	11,748	0	0.0%	0	11,748
Cobleskill Regional Hospital	Y	3,858	3,858	0.4%	415	4,273	0	0.0%	0	4,273
Community Health Center	Y	22,422	22,422	2.4%	2,414	24,836	0	0.0%	0	24,836
Community Memorial Hospital	Y	73,149	73,149	7.8%	7,874	81,023	0	0.0%	0	81,023
Conifer Park	Y	6,203	6,203	0.7%	668	6,871	0	0.0%	0	6,871
Crouse Community Center	Y	18,125	18,125	1.9%	1,951	20,076	0	0.0%	0	20,076
Family Planning of South Central NY	Y	50	50	0.0%	5	55	0	0.0%	0	55
First Community Care of Bassett	N	1,991	0	0.0%	0	0	1,991	1.0%	1,004	1,004
Friends of Recovery of Delaware & Otsego	N	3,126	0	0.0%	0	0	3,126	1.5%	1,576	1,576
Herkimer County ARC	N	4,966	0	0.0%	0	0	4,966	2.4%	2,505	2,505
Hospice & Palliative Care (of Oneida and Herkimer County)	N	1,659	0	0.0%	0	0	1,659	0.8%	837	837
Hospice of Chenango County, Inc.	N	3,700	0	0.0%	0	0	3,700	1.8%	1,866	1,866
Katherine Luther Residential & Rehab	Y	39,142	39,142	4.2%	4,213	43,355	0	0.0%	0	43,355
L. Woerner, Inc. (dba HCR Home Care)	Y	3,650	3,650	0.4%	393	4,043	0	0.0%	0	4,043
LEAF	N	6,053	0	0.0%	0	0	6,053	3.0%	3,053	3,053

Little Falls Hospital	Y	22,038	22,038	2.4%	2,372	24,411	0	0.0%	0	24,411
Mary Imogene Bassett Hospital	Y	411,114	411,114	43.9%	44,254	455,368	0	0.0%	0	455,368
Masonic Care Community	Y	36,920	36,920	3.9%	3,974	40,895	0	0.0%	0	40,895
Mental Health Association in Ulster County, Inc	Y	150	150	0.0%	16	166	0	0.0%	0	166
Norwich Rehab and Nursing Center	Y	6,043	6,043	0.6%	650	6,693	0	0.0%	0	6,693
O'Connor Hospital	Y	1,991	1,991	0.2%	214	2,205	0	0.0%	0	2,205
Office of the Aging of Otsego County	N	250	0	0.0%	0	0	250	0.1%	126	126
Otsego County Chapter NYSARC Inc.	N	17,371	0	0.0%	0	0	17,371	8.5%	8,761	8,761
Otsego County Community Services	Y	69,770	69,770	7.4%	7,510	77,280	0	0.0%	0	77,280
Otsego County Department of Health		100	0	0.0%	0	0	100	0.0%	50	50
Otsego County Treasurer	N	600	0	0.0%	0	0	600	0.3%	303	303
Otsego Manor dba FOCUS Otsego	Y	20,809	20,809	2.2%	2,240	23,049	0	0.0%	0	23,049
Pathfinder Village	Y	1,991	1,991	0.2%	214	2,205	0	0.0%	0	2,205
Rehabilitation Support Services, Inc	Y	2,827	2,827	0.3%	304	3,132	0	0.0%	0	3,132
Resource Ctr for Independent Living	Y	50	50	0.0%	5	55	0	0.0%	0	55
Schoharie County Office of Community Services	Y	23,280	23,280	2.5%	2,506	25,786	0	0.0%	0	25,786
Springbrook	Y	5,368	5,368	0.6%	578	5,946	0	0.0%	0	5,946
St. Johnsville Rehab & Nursing Ctr	Y	20,688	20,688	2.2%	2,227	22,915	0	0.0%	0	22,915
Tri Town Regional Hospital	Y	1,991	1,991	0.2%	214	2,205	0	0.0%	0	2,205
Valley Health Services, Inc.	Y	21,329	21,329	2.3%	2,296	23,625	0	0.0%	0	23,625

## Step 6 - Modified amount by Project By Partner post Safety Net Application (FINAL DISTRIBUTION)

Organization	Org \$	2aii PCMH	2bvii Interact	2bviii HHC	2ci Nav	2di PAM	3ai BH	3aiv AmbWD	3diii Asthma	3gi Pall Care	4aiii MHSA	4bi Tobacco	Total
Held in Restricted Cost Center	0	0	0	0	193,408	164,301	0	0	0	94,034	110,524	127,094	689,361
Alcohol and Drug Abuse Council of Delaware Co Onc	0	0	0	0	0	0	0	4,657	0	0	0	0	4,657
Alpine Rehab & Nursing Center	0	0	2,853	0	0	0	0	0	0	0	0	0	2,853
At Home Care	76	0	0	74,854	0	0	0	0	0	837	0	0	75,766
AO Fox Memorial Hospital	1,274	13,543	8,531	2,205	0	0	3,132	0	4,273	1,838	0	0	34,796
Buffalo Beacon Corp	0	0	0	0	0	0	0	56,228	0	0	0	0	56,228
Catholic Charities – ALL	609	0	0	0	0	0	3,132	3,462	0	0	0	0	7,203
Catskill Area Hospice & Palliative Care	252	0	0	1,004	0	0	0	0	0	837	0	0	2,093
Charles T. Sitrin Health Care Center	886	0	23,861	0	0	0	0	0	0	0	0	0	24,747
Chenango Health Network, Inc	50	0	0	0	0	0	0	0	0	0	0	0	50
Chestnut Park Rehab & Nursing Ctr	0	0	11,748	0	0	0	0	0	0	0	0	0	11,748
Cobleskill Regional Hospital	0	0	0	0	0	0	0	0	4,273	0	0	0	4,273
Community Health Center	0	0	0	24,836	0	0	0	0	0	0	0	0	24,836
Community Memorial Hospital	665	19,827	0	2,205	0	0	3,132	0	55,195	0	0	0	81,023
Conifer Park	277	0	0	0	0	0	3,132	3,462	0	0	0	0	6,871
Crouse Community Center	0	0	20,076	0	0	0	0	0	0	0	0	0	20,076
Family Planning of South Central NY	55	0	0	0	0	0	0	0	0	0	0	0	55
First Community Care of Bassett	0	0	0	1,004	0	0	0	0	0	0	0	0	1,004
Friends of Recovery of Delaware & Otsego	0	0	0	0	0	0	0	1,576	0	0	0	0	1,576
Herkimer County ARC	202	0	1,299	1,004	0	0	0	0	0	0	0	0	2,505
Hospice & Palliative Care (of Oneida and Herkimer County)	0	0	0	0	0	0	0	0	0	837	0	0	837
Hospice of Chenango County, Inc.	25	0	0	1,004	0	0	0	0	0	837	0	0	1,866
Katherine Luther Residential & Rehab	0	0	43,355	0	0	0	0	0	0	0	0	0	43,355
L. Woerner, Inc. (dba HCR Home Care)	0	0	0	2,205	0	0	0	0	0	1,838	0	0	4,043
LEAF	50	0	0	0	0	0	1,426	1,576	0	0	0	0	3,053
Little Falls Hospital	720	12,243	0	2,205	0	0	3,132	0	4,273	1,838	0	0	24,411
Mary Imogene Bassett Hospital	7,310	161,176	0	2,205	0	0	180,591	27,815	74,432	1,838	0	0	455,368
Masonic Care Community	0	0	40,895	0	0	0	0	0	0	0	0	0	40,895
Mental Health Association in Ulster County, Inc	166	0	0	0	0	0	0	0	0	0	0	0	166
Norwich Rehab and Nursing Center	55	0	6,638	0	0	0	0	0	0	0	0	0	6,693

O'Connor Hospital	0	0	0	2,205	0	0	0	0	0	0	0	0	2,205
Office of the Aging of Otsego County	126	0	0	0	0	0	0	0	0	0	0	0	126
Otsego County Chapter NYSARC Inc.	50	0	0	7,874	0	0	0	0	0	837	0	0	8,761
Otsego County Community Services	332	0	0	0	0	0	3,132	73,816	0	0	0	0	77,280
Otsego County Department of Health	50	0	0	0	0	0	0	0	0	0	0	0	50
Otsego County Treasurer	303	0	0	0	0	0	0	0	0	0	0	0	303
Otsego Manor dba FOCUS Otsego	0	0	21,211	0	0	0	0	0	0	1,838	0	0	23,049
Pathfinder Village	0	0	0	2,205	0	0	0	0	0	0	0	0	2,205
Rehabilitation Support Services, Inc	0	0	0	0	0	0	3,132	0	0	0	0	0	3,132
Resource Ctr for Independent Living	55	0	0	0	0	0	0	0	0	0	0	0	55
Schoharie County Office of Community Services	0	0	0	0	0	0	0	25,786	0	0	0	0	25,786
Springbrook	609	0	0	2,205	0	0	3,132	0	0	0	0	0	5,946
St. Johnsville Rehab & Nursing Ctr	0	0	22,915	0	0	0	0	0	0	0	0	0	22,915
Tri Town Regional Hospital	0	0	0	2,205	0	0	0	0	0	0	0	0	2,205
Valley Health Services, Inc.	332	0	23,293	0	0	0	0	0	0	0	0	0	23,625